Academic year: 2021-22

Semester: (I) Department: Commerce

Course Title: Principles of Business Management-I (PBM) CC1041 A

Name of the Teacher: Dr. R. R. Patil

Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	- Video, Case and Documentary Films study on the given concepts exercize classroom activity to know what is managemen	15	Module-I- Nature and Significance of Management	Introduction, Concept (Effectiveness versus Efficiency), Nature of Management, Characteristics of Management, Objectives of Management, Importance of Management, Management as an Art, Management as a Science, Management as a Profession, Management and Administration, Levels of Management, Coordination — The Essence of Management, Characteristics of Coordination Importance of Coordination

Month: November 2021

Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	- Video, Case and Documentary Films study on the given concepts exercize classroom activity based on managerial	15	Module-II Managerial Roles, Functions and Skills	Managerial Roles, Functions And Skills: Introduction, Functions of Management (Planning, Organizing, Staffing, Directing, Controlling) Managerial Roles(Interpersonal Roles Informational Roles, Decisional Roles,) Managerial skills(Technical,Human,Conceptual),Diagnostic skills, communication skills and Political skills.



Month: D	Roles & Skill ecember 2021		Module / Unit	Sub Units Planned
Lecture s 15	Practical - Video, Case and Documentary Films study on the given concepts exercize classroom activity based on classical approach	Total 15	Module-III Development of Management Thoughts	 Development of Management Thought: Introduction, Classical Approach of Management, Neo- Classical Approach of management and Modern Approach of Management Taylor's Scientific Management: Principles of Scientific Management, Techniques of Scientific Management Fayol's Administrative Management :14 principles of management, Fayol versus Taylor — A Comparison Max weber's Bureaucratic Management: Types of Authority, Meaning and features of Bureaucracy Elton Mayo's Human Relation Management: Hawthorne Experiment and its findings,
	Practical	Total	Module / Unit	Sub Units Planned
15	Video, Case and Documentary Films study on the given concepts exercize-	15	Module-IV Management i the Twenty-fir Century:	

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Name and Signature of The Teacher:

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Academic year: 2021-22

Semester: (II) Department: Commerce

Course Title: Principles of Business Management-II (PBM) CC1041 B

Name of the Teacher: Dr. R. R. Patil

Month: March 2022 Sub Units Planned Module / Unit Total Practical Lectures Introduction, Concept, Importance of Module-I 15 - Video, Case 15 Planning, and Features of Planning, Planning: Documentary Limitations of Planning, Planning Process, Types of Plans, Objectives, Films study Strategy Policy, Procedure, Method, on the given concepts Rule, Programme, Budget Exercise as classroom activity to know what is management Month: April 2022 Sub Units Planned Module / Unit Total Practical Lectures Meaning, Steps in the Process of 15 - Video, Case of Importance 15 Organizing, organizing, Organization Structure, Module-II and Types of organization structures, Documentary Organizing: Formal and Informal Organization, Films study on the given importance of Delegation, Decentralization. concept delegation, importance, Exercise -as Staffing : Introduction, Meaning, classroom Importance of Staffing. activity based on managerial **Roles & Skills** Sub Units Planned Module / Unit Month: May 2022 Introduction, Meaning, Importance Module-III Total of Directing, Principles of Directing, Practical Lectures Elements of Direction, Introduction, Directing : 15 - Video, Case 15 of Importance Features and and NAND

Documentary Films study on the given concepts	Supervision, Motivation, Leadership, Communication.
Exercise - classroom	
activity based on classical approach	

Month: May/June 2022

Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	Video, Case and Documentary Films study on the given concepts	15	Module-IV Controlling:	Meaning of Controlling, Techniques of Managerial Control, Traditional Techniques, Modern Techniques Responsibility Accounting Management Audit, PERT and CPM,
	Exercise - classroom activity based on management in 21 st century			Revision

Name and Signature of The Teacher:

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Name and Signature of HOD: HOD

Department of Commerce Vivekanand College Kolhopur

Academic year: 2021-22 Semester: (V) Department: Commerce

Course Title: Modern Management Practices Paper-I (MMP)

Name of the Teacher: Dr. Revati R. Patil

Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	-Case study on the given concepts - classroom activity based on MBO	15	1. Contribution To Modern Management Practices:	 a. Modern Management: Concept b. Contribution of Peter Drucker: c. Contribution of C.K.Prahlad : d. Contribution of Michael Porter:
Month: N	lovember			
Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	-Case study on the given concepts - classroom activity based on Blue & Red ocean strategy	15	2. Introduction to Strategic Management:	 a. Strategice Management: Concept of Mission, Vision, Objectives Concept of Strategy Environmental Analysis and SWOC Analysis, strategic management. b. Types of Strategies Mintzberg's 5 Ps, Corporate strategies. Mckinsey's 7s framework -Blue Ocean Strategy, Red Ocean Strategy.:
Month:	December		Module / Unit	Sub Units Planned



Lectures	Practical	Total	3. Corporate Governance and	a.Corporate Governance: concept ethical issues in management.
15	-Case study on the given concepts - classroom activity based on Ethics	15	Corporate social responsibility (CSR):	b.Corporate social responsibility: concept of social responsibility, Areas of social responsibilities

Month: January

Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	Case study on the given concepts - classroom activity based on outsourcing	15	4. Knowledge Management and Outsourcing:	 a. Knowledge Management: Concept, b.Outsourcing: Concept, Business process outsourcing- (BPO) ,Legal Process Outsourcing (LPO) Revision

Name and Signature of The Teacher:

Name and Signature of HOD:



Academic year: 2021-22 Semester: (VI) Department: Commerce

Course Title: Modern Management Practices Paper-II (MMP)

Name of the Teacher: Dr. Revati R. Patil

Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	Studying Case study / articles on the given concepts - classroom activity based on TQM	15	1. Total Quality Management (TQM):	a. TQM: Concept of Quality, Meaning Of TQM. Elements of TQM, Contribution of Denming, Juran and crosby b.Benchmarking: c.Six sigma: d.Quality Certification:
Month: A	pril			Directed in the second
Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	-Studying Case study/articles on the given concepts - classroom activity based on corporate events	15	2. Event Management:	Event management: concept, types and importance. Procedure of event management, Conduct of An Event, Public Relations. Planning of corporate events
Month: N	/lay		Module / Unit	Sub Units Planned
Lectures	Practical Studying Case study / articles on the given concepts - classroom activity based on change	Total 15	3. Emergency Management and Change Management:	a.Emergency Management: Concept and Types. prevention &phases b.Change Management: Forces of Change, Response To Change, Management of Planned Change. Model.Managing Resistance To Change 3 Lewin's Three Step

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	management			
Month: Ju	une			
Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	Studying Case study/ articles on the given concepts - classroom activity based on Japanese Management	15	4. International Management:	International Management and Multinational Companies (MNC's)- Advantages and Challenges. Japanese Management and Theory Z Role of Global Managers. Revision

Name and Signature of The Teacher:

Name and Signature of HOD: HOD Department of Commerce



Academic year: 2021-22

Semester: (V) Department: Commerce

Subject: Industrial Management (IM) -II

Course Title: Human Resource Management Paper-II

Name of the Teacher: Dr. R. R. Patil

Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	Studying cases & exhibition of vedios on the stated concepts	15	Module-I Introduction to Human Resource Management (HRM) and Human Resource Management (HRP):	Nature, Scope, Objectives, Functions of HRM, Strategic Human Resource Management, Skills and Proficiency of HR managers. Objectives of HRP. Requirements of effective HRP, HRP Process, Manpower Demand Forecasting Techniques. Job Analysis: Concept, Job Description, Job Specification and Job Analysis Process.
Month: N Lectures	ovember	Total	Module / Unit	Sub Units Planned
Lectures	1100000			Introduction to Recruitment
15	Studying cases & exhibition of vedios on the stated concepts	15	Module-II Employee Talent acquisition:	Sources of Recruitment, Recruitment Process, Types of Recruitment. Introduction to Selection Selection Process, Tests of Selection, Orientation and Induction Process.
Month: [December			
Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	Studying cases & exhibition of vedios on the	15	Module-III Employee Training and Development:	Employee Training: Difference Between Training and Development, Need for Training, Training Process, Evaluation of Training. Types of Training, Selection of

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	stated concepts			Training Methods. Employee Development: Introduction To Executive Development. Development, Methods of Executive Development. Objectives of Executive
Month: Ja	inuary			
Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	Studying cases & exhibition of vedios on the stated concepts	15	Module- IV Employee Performance Appraisal and Merit Rating:	Employee Performance Appraisal - Meaning and purpose of Employee Performance, Job evaluation Vs performance appraisal Basis of Performance Appraisal, Performance Appraisal Process, Methods of Performance Appraisal, Essentials of Effective Performance Appraisal Ethics in Performance Appraisal, Problems of Performance Appraisal. Merit Rating Meaning, Benefits of Merit Rating - Difference between performance appraisal and merit rating Revision

Revati Paul

Name and Signature of The Teacher:

Name and Signature of HOD:



Academic year: 2021-22

Semester: (VI) Department: Commerce

Subject: Industrial Management (IM) -IV

Course Title: Human Resource Management Paper-IV

Name of the Teacher: Dr. R. R. Patil

Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	Study wage and salary administration of various organizations and discuss in the class.	15	Module-I Compensation Management:	Objectives of compensation planning. Factors influencing compensation planning. types of compensation. characteristics of a desirable wage plan,, methods of wage payment, wage theories. wage structure and wage policy, state regulation of wages. Incentive Plans individual based incentive plans. group on team based incentive plan. Bonus, fringe benefitsneed and types

		Cub Unite Dianned		
Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	study organizational disputes and the remedial measures taken by the organizations in the class	15 (14)AN	Module-II Employee Discipline and Grievances:	Types of Discipline, Causes of Indiscipline. In Disciplinary Actions, Steps In Disciplinary Actions Causes of Grievance, Effects, of Grievances, Elements Required For An Effective Grievances Handling Steps In Grievances Handling, Benefits of Grievances Handling. Industrial Disputes Meaning, Indian Industry: Grievance Management.



Nonth: M	ау			Sub Units Planned
ectures	Practical	Total	Module / Unit	
15	Asks students to collect content on HR AUDIT,HRIS & Discuss in the class.	15	Module-III Human Resource Accounting, Audit and Human Resource Information System:	Concept of Human Resource Accounting (HRA) objectives, advantages. Methods of Human Resource Accounting. Concept of HR Audit, objectives of HR Audit, HR Audit Process. Concept of Human Resource Information System (HRIS) objectives, advantages, limitations of HRIS, significance of HRIS. Significance of HRIS in today'sCorporate World.
Month: J	une			
Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	Study international organizations and discuss its merits and demerits in the class	15	Module-IV International HRM:	Concept Of IHRM, Difference Between Domestic HRM And IHRM, External Factors Impacting IHRM, IHRM Activities Revision

33

Name and Signature of The Teacher:

Name and Signature of HOD: HOD Department of Commerce Vivekanand College Kolhapyr



Academic year: 2021-22

Semester: (I) Department: M.Com

Subject: Business Management (BM) (Compulsory Paper)

Course Title: Business Management (BM) (Compulsory Paper)

Name of the Teacher: Dr. R. R. Patil

Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	 Visit any organisation and study the role of managers. Prepare check list of Managerial Skill and 	15	Introduction to Management:	Introduction to Management: Definition, Nature, Significance, Managerial Skills, Mintzberg's Role, Management as a Profession, Code of Conduct for Managers. Functional areas of Management - Human Resource, Finance, Production and Marketing.
Month: N	lovember			
Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	1.study the management thought of concern	15	Contribution towards Management Thought:	 A) Contribution of Frank Gilbreth, Mary Parker Follett Tom Peters, Robert Waterman Elton Mayo, Peter Drucker

Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	1.Visit any	15	Strategic	(A) Concept, Importance,
	organization		Management:	Levels of Strategy, Strategic
	and study the			Intent, Different type of
	adopted			Strategies, Strategic Analysis
	strategies by			and Choice - Corporate Level
	them and			Analysis (GAP analysis, BCG
	strategy			Matrix, GE9 Cell Matrix),
	implementation			Industry Level Analysis
	and control.			(Porter's 5 Forces Model).
				 (B) Strategy implementation and control- Techniques of Strategy Evaluation - Functional Issues, Behavioural Issues and McKinsey's 7-S Model. Strategic Control Technique.
Month: J	anuary			
Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	1. Visit any	15	Contemporary	(A) Ethical Issues- Social,
	organization		Issues in	Cultural, Financial, Marketing
	discuss with		Management:	and Environment related
	management			Issues.
	regarding			(B) Management of 21st
	challenges and			Century Organization
	problems.			Challenges and Opportunities in E-Commerce, E-Business
	 study the 			and M-Commerce.
	ethical issues			
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Name and Signature of The Teacher:

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8 Name and Signature of HOD:

Academic year: 2021-22

Semester: (II) Department: M.Com

Subject Organizational Behaviour (Compulsory Paper)

Course Title: Organizational Behaviour (Compulsory Paper)

Name of the Teacher: Dr. R. R. Patil

Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	- Visit any nearby organization and observe management functions perform therein 2. Visit any organization and study the ethical issues in organizational behaviour.	15	Introduction to Organizational Behaviour:	Concept, significance, Nature and scope of OB, contributing disciplines to OB, relationship between management and organizational Behaviour, Ethical issues in OB, Historical Development of OB, Models of OB.
Month: A	pril			10-1-11-1
Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	1. Classify the types of personality of sample employees in nearby	15	Individual and Group Behaviour:	A. Foundations of Individua Behaviour: Personality (Concepts, Determinants and types), Perception (meaning

organization. 2. Visit any group and discuss with them about objectives and purpose of group formation.	process, factorsaffectingperception)., Attitude (Concept,formationand types), Values(Concept, types and formation)and Job Satisfaction (Concept,Determinantsand Measurements),Learning(Meaning, determinants,principles)B. Foundations of GroupBehaviour: Definition andimportance of group, Types ofgroup, Process of groupdevelopment, Group Behaviour(Norms, Cohision, Roleintergroup Conflicts), Group
	Behaviour: Definition and importance of group, Types of group, Process of group development, Group Behaviour (Norms, Cohision, Role

Month: May

Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	Prepare a poster on organizational conflicts and their resolution. 2. Visit any organization study the negotiation process.	15	Organizational Conflict and Negotiation:	A. Organizational Conflict: Concept, types, sources and levels of organizational conflict, Traditional and modern approach to conflict. Functional and dysfunctional organizational conflict, conflict process, resolution of conflict. B. Negotiation: bargaining strategies, the negotiation process, individual differences in negotiation effectiveness, third party negotiations.

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Lectures	Practical	Total	Module / Unit	Sub Units Planned
15	1. Prepare a report on organizational culture adopted in nearby organization. 2. Discuss with employees of any organization and know the quality of work life.	15	Organizational Culture and Work Life Balance:	 A. Organizational culture Definition, types, functions creating, sustaining and changing culture. B. Quality of Work life: concept, constituents of QWL, QWL in Indian context. Managing work life conflicts in organizations. Revision

Name and Signature of The Teacher:

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Name and Signature of HOD: HOD Department of Commerce Vivekanand College Kolhapur

